

Fixed Income Investor Presentation



Credit Update - November 2025

Banca Mediolanum at a Glance

- The **holistic advisory**, combining traditional (Family Bankers) and technological channels (Multi-channel Distribution) is able to fulfill clients' financial needs at 360° (Banking, Insurance and Investing Products, all vertically integrated)
- The management team has a **proven track record** in delivering results, with a conduct that is prudent, long-term oriented and focused on organic growth
- **Business Results 9M 2025**: Total Net Inflows € 8.2 bn | Total AUA/AUM € 150.4 bn | Loans Granted € 2.8 bn | Credit Book € 18.4 bn | General Insurance Gross Premium € 175 mn
- **Economic and Financial Performance 9M 2025** : Net Commission Income € 968.6 mn | Net Interest Income € 581.7 mn | Contribution Margin: € 1.6 bn | Operating Margin: € 891.4 mn | Market Effects: € 86.7 mn | Net Income: € 726 mn

Balance Sheet Overview

- The **balance sheet structure is solid and simple** (loan-to-deposit ratio at 63%), liquidity is above average (LCR at 400%) and the funding is mainly geared to customers deposits (NSFR at 185%)
- **Ever-growing deposit base**: € 29.8 bn at 9M 2025
- **Credit Book amounting to € 18.4 bn**, mainly represented by retail mortgages. Best-in-class asset quality, far better than average in the Italian banking system, with **Gross NPEs ratio at 1.49%** also better than European average. Mediolanum **has never done an NPEs disposal**
- The **investment portfolio** (€ 16.6 bn) has a **very low sensitivity to volatility** with an average duration 2.4 years

Regulatory Capital and MREL

- The Group's capital level strongly exceeds minimum regulatory requirements: **CET1 at 23.2%** (buffer vs CET1 SREP - including guidance - is more than **1,424 bps**) | **Leverage Ratio at 8.6%**
- Banca Mediolanum is **already compliant with final MREL requirement with a surplus buffer of more than 3.26% of 9M 2025 RWAs**
- Based on balance sheet and MREL requirements evolutions, **Banca Mediolanum is willing to maintain buffers vs MREL requirements**

Credit Ratings & ESG Bond Issuance

- Issuer ratings: **BBB+** (*Stable Outlook*) by S&P and **BBB+** (*Stable Outlook*) by Fitch
- The two agencies underline in their rating reports **Mediolanum's strengths: Agile & Diversified Business Model, Resilient Capital Generation**
- **In November 2022, Banca Mediolanum issued its € 300 mn Inaugural Green Senior Preferred** through a Euro Medium Term Notes Programme and under its Green, Social and Sustainability Bond Framework
- **The Eligible Portfolio** identified amounts to **€ 1.4 bn** (mainly represented by Green Buildings)

Agenda

- 1 Banca Mediolanum at a Glance**
- 2 Balance Sheet Overview
- 3 Regulatory Capital and MREL
- 4 Credit Ratings & ESG Bond Issuance

- **Italian Asset Gatherer** addressing **Italian & Spanish retail markets**
- **Vertically integrated** to fully control the value chain (manufacturer & distributor)
- Offering the **entire range of financial services** to customers (banking, investing, insurance)
- **Multi-channel platform & no physical branches**

Bank Customers
>2 mn

Employees
~ 4,000

Licensed Financial Advisors
(Family Bankers)
6,682

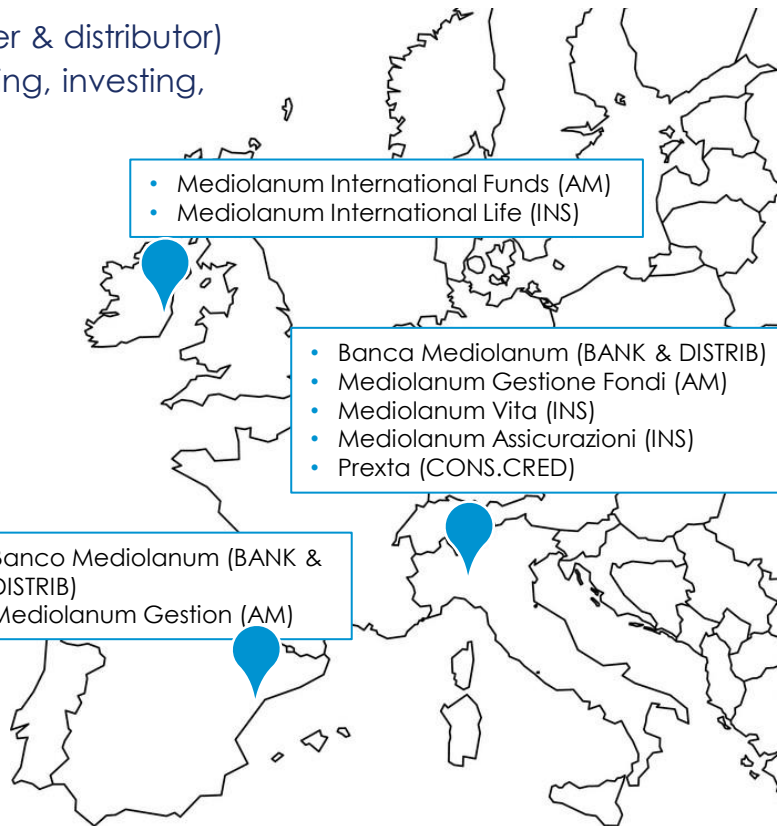
ROE
10-yr avg: **21.2%**
2024: **29.9%**

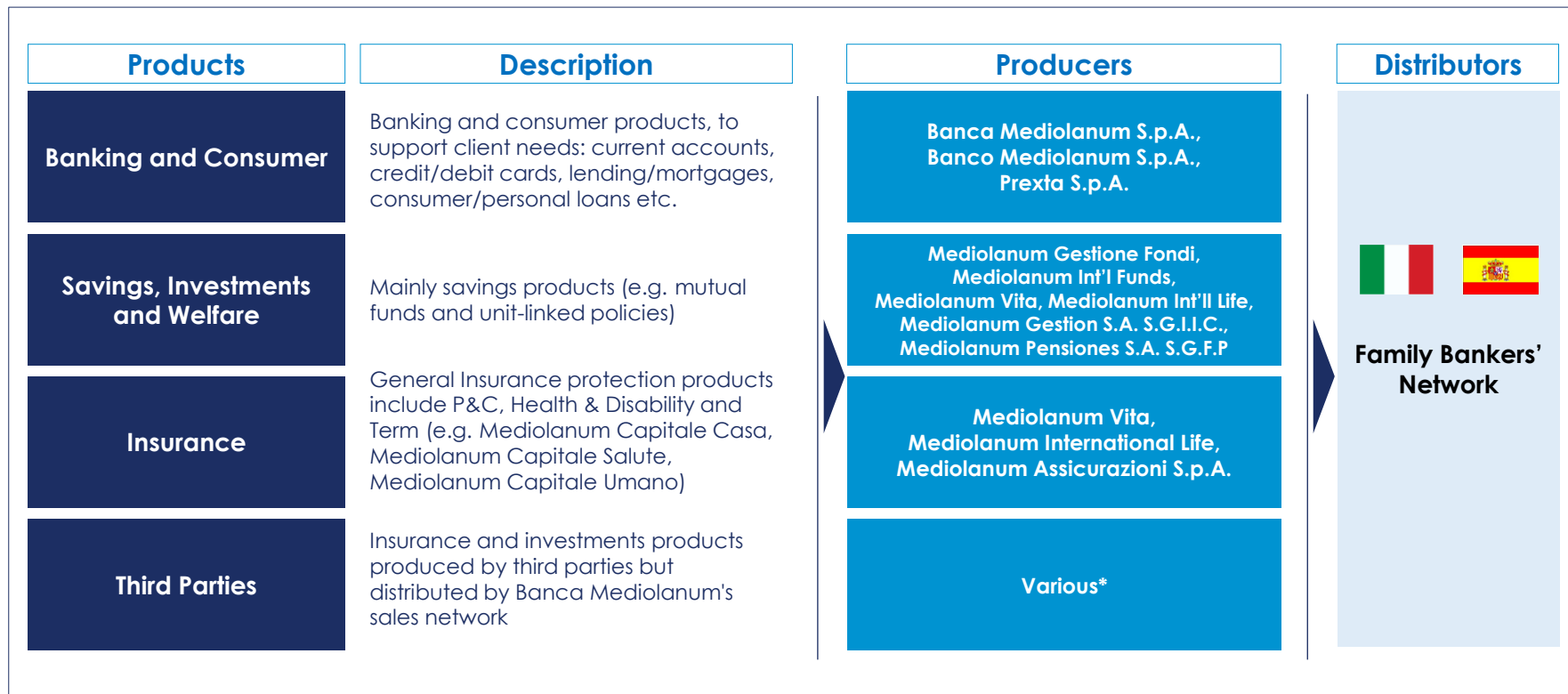
Total Assets (AUA/AUM)
> € 150 bn

CET1 Ratio
23.2%

Credit Book
€ 18.4 bn

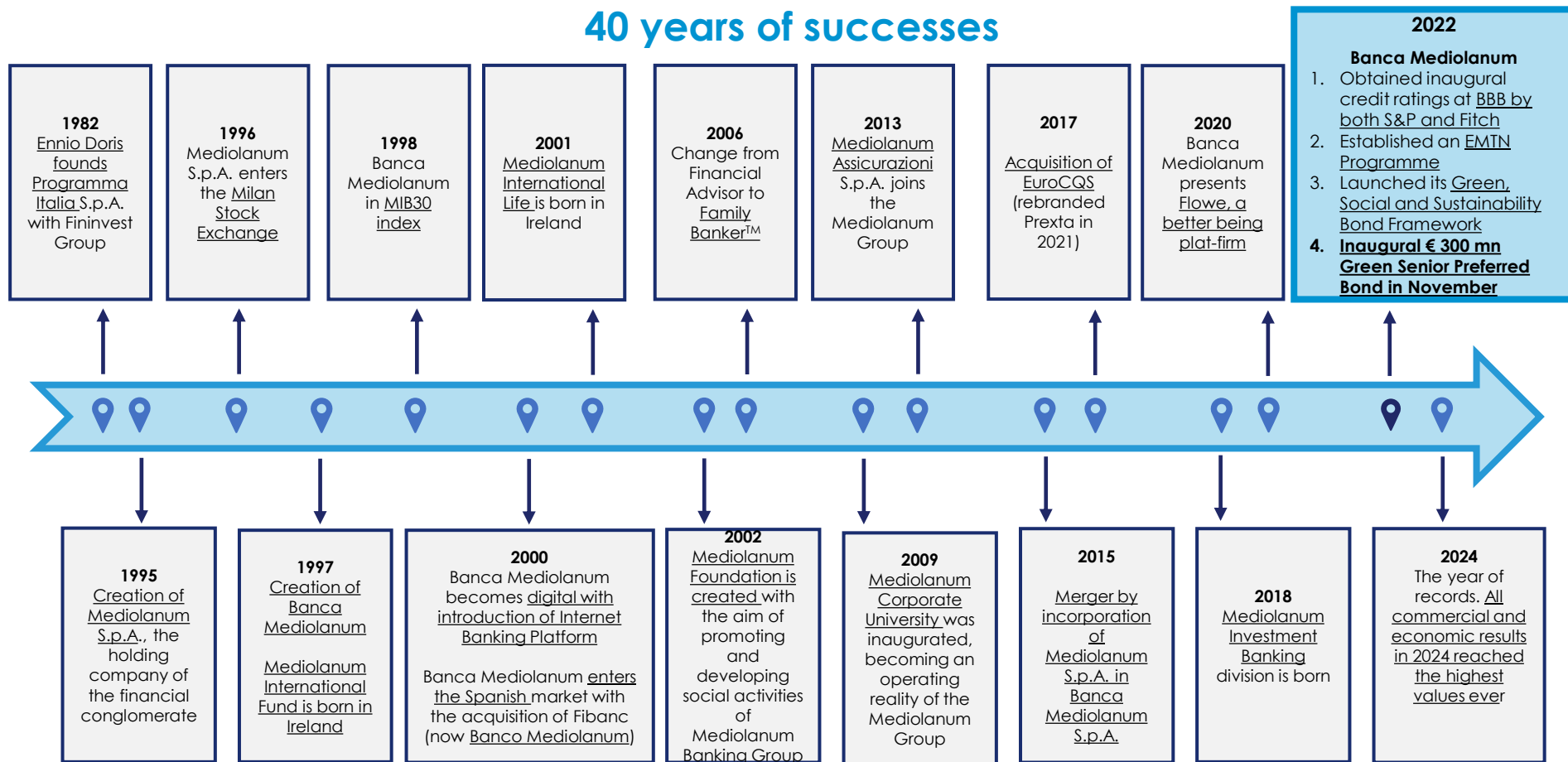
Net NPE Ratio
0.78%





* Lombard International Assurance, Santander, ElipsLife and Generali for insurance products - Fidelity, Amundi, Schroders, DNCA, J.P. Morgan, DWS, Pimco, Eurizon, Morgan Stanley, Carmignac, Pictet, BNY Mellon, BlackRock, Natixis, Franklin Investments, TREA A.M., Invesco, UBS, M&G Investments, Tenax Pmi, Candriam, Janus Henderson, Nordea, Robeco, Muzinich & Co e Vontobel for investment products

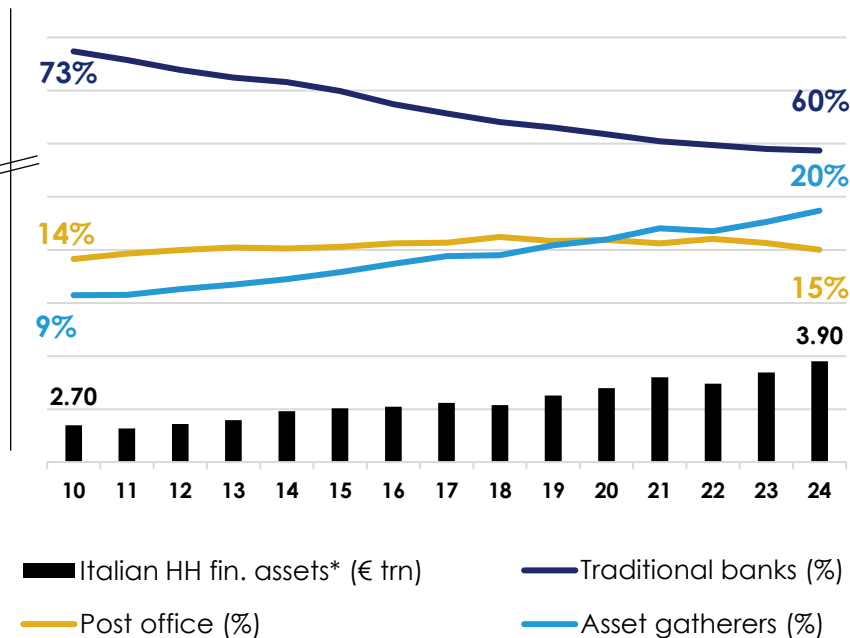
40 years of successes



8 Italian Household Financial Assets

Over the last few years asset gatherers have increased market share to the detriment of traditional banks

Total HH Assets as at Dec. '24: € 5.98 trillion



Asset gatherers growing mainly thanks to:

- Demand for **specialised advice**
- **Products & services tailored** on customer needs
- Better **product performance**
- **Recruiting** of traditional bank professionals

(*) Includes deposits, administered & managed assets. Does not include real estate, shares of unlisted companies, TFR (end-of-service pay) & cash, as these assets are a non-addressable market for financial institutions. Total wealth of Italian households – all items included – is equal to € 5.98 trn in 2024. Source: BMED & Prometeia

Another strong year taking shape

€ mn	9M 2025	9M 2024	Change
Net Commission Income	968.6	874.8	+11%
Net Interest Income	581.7	613.4	-5%
Contribution Margin	1,553.6	1,481.8	+5%
Operating Margin	891.4	847.9	+5%
Market Effects	86.7	61.2	+42%
Net Income	726.0	674.3	+8%

Material fee growth driven by robust inflows into managed assets

NII closing the gap vs. 2024 due to funding costs decline;
2025 expected to end up slightly below 2024 & to grow in 2026.

Sustained profitability across all areas drove operating-margin growth

Overall positive mark-to-market impact with a steady contribution of performance fees

Execution effectiveness reflected directly in the bottom line

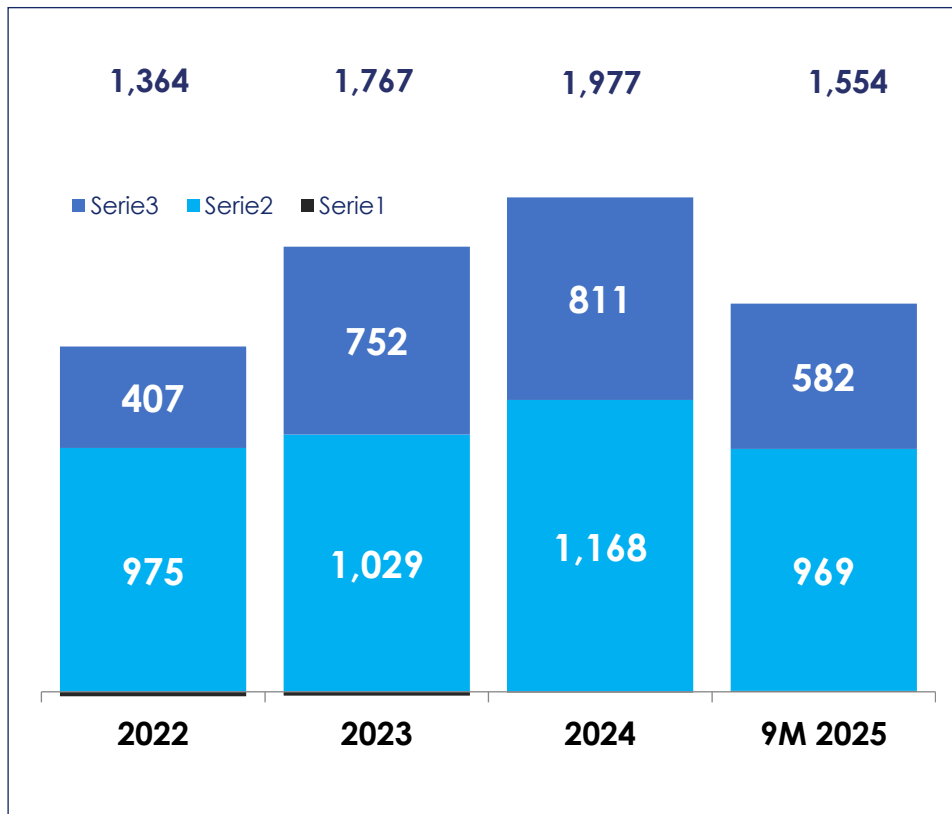
Key ratios	9M 2025	FY 2024
Cost/Income Ratio*	37.2%	39.0%
Acquisition costs/Gross commission income Ratio	34.3%	34.1%
Cost of risk (bps –12M-rolling)	15	18

Notable improvement in C/I ratio & stable payout ratio demonstrate BMED operating leverage

Payout to Family Bankers substantially stable across quarters

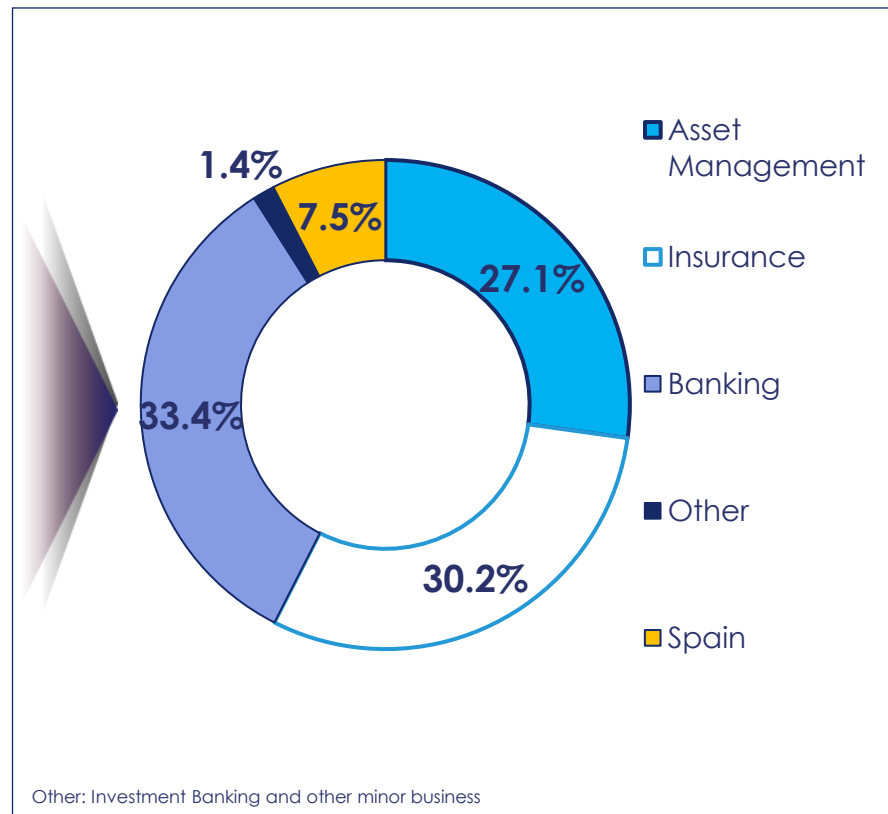
CoR in line with historical average and well below market average

Contribution Margin



By Business Line

% 9M25



All key business metrics up sharply

€ bn	9M 2025	9M 2024	Change	FY 2024	Change
Total Net Inflows	8.16	7.16	+14%		
Net Inflows into Managed Assets	6.58	5.44	+21%		
Total AUA/AUM	150.40	132.99	+13%	138.49	+9%
Loans Granted	2.79	2.03	+37%		
Credit Book	18.44	17.18	+7%	17.62	+5%
General Insurance Gross Premiums (€ mn)	174.73	142.89	+22%		

Higher total net inflows driven by customer base expansion & greater share of wallet from existing customers. Added boost from promotional initiatives

On track to reach the € 8 - 8.5 billion managed asset inflows guidance, exceeding the record € 7.6 billion in 2024

Total financial assets fueled by net inflows into managed assets & growth of deposits. Positive market effects YTD more than offset weak USD performance

Strong pick-up in mortgage volumes supported by easier rate environment and residential RE market normalisation

Credit book expanding, w/ extremely high quality thanks to prudent approach to the business

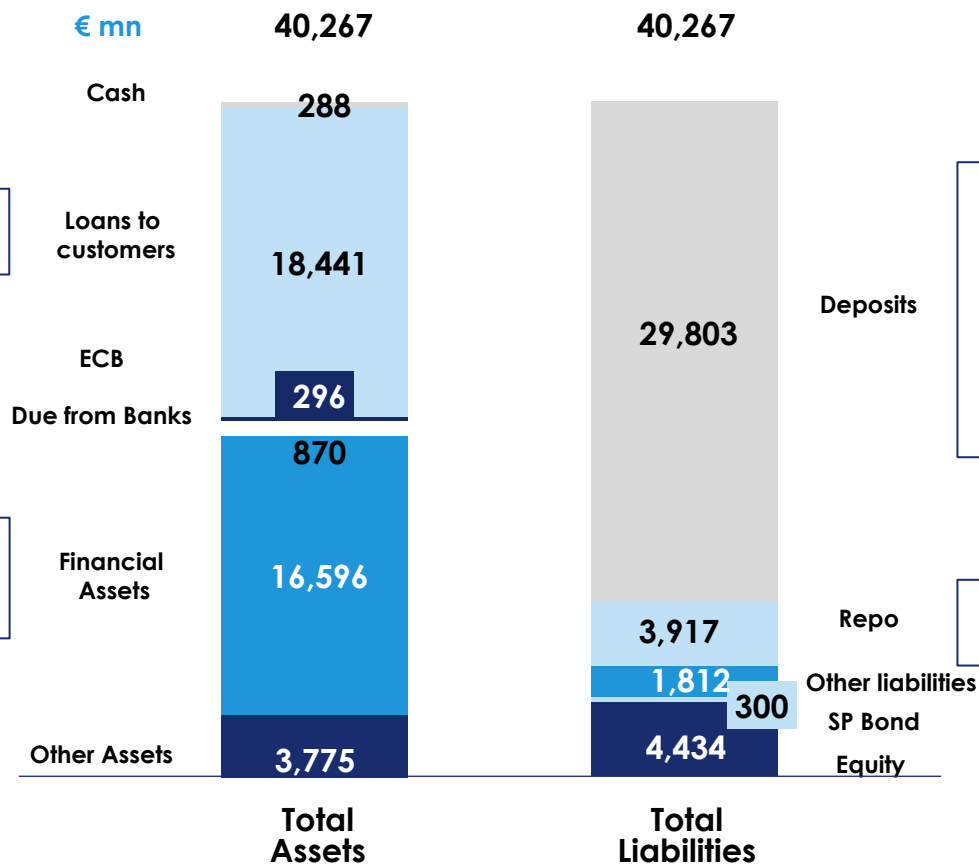
Premiums up notably, driven mainly by stand-alone policies safeguarding customers' wealth and income-generating capacity

	Oct 2025	YTD 2025	YTD 2024
GROUP TOTAL NET INFLOWS	1,086	9,241	8,524
Managed Assets	734	7,317	6,145
- o/w Mutual Funds, U-L & Managed Accounts	697	7,496	5,794
Administered Assets	351	1,924	2,379
 GROUP LOANS GRANTED	 392	 3,182	 2,392
 GENERAL INSURANCE PREMIUMS	 23	 198	 163

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Straight-forward & solid balance sheet structure



- High quality book: CoR at 15 bps
- Mainly retail & collateralised

- Short duration (2.4 yr)
- No sensitivity to ITA spread: all assets in HTC portfolio

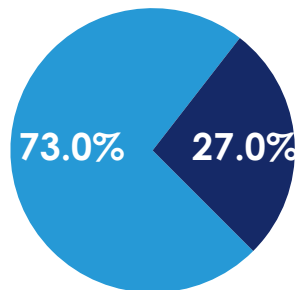
- Current account mandatory for all customers
- Stable source of credit book funding & flows into managed assets
- Flexible cost of funding as main costs are linked to deposit account initiatives w/ short duration (Double Chance & Time Deposits)

- Treasury dpt. carry-trade positions
- Short duration (<1 week on avg.)

Banking Book: € 15.4 bn (nom. values)

Rate Type

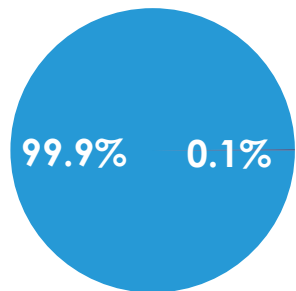
- Fixed
- Floating



Sector	%
Government	97.7%
Financial	2.3%
Govies	%
Italy	71.0%
Spain	14.1%
Other EU Countries	14.9%

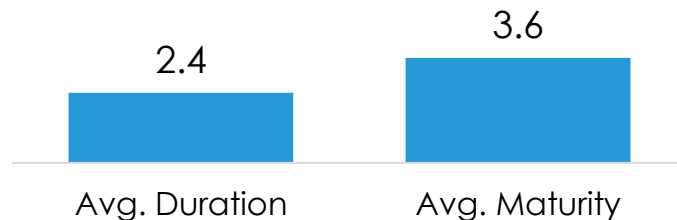
Portfolio

- HTC
- HTCS



No sensitivity to ITA spread as the entire book is measured at amortised cost

Portfolio

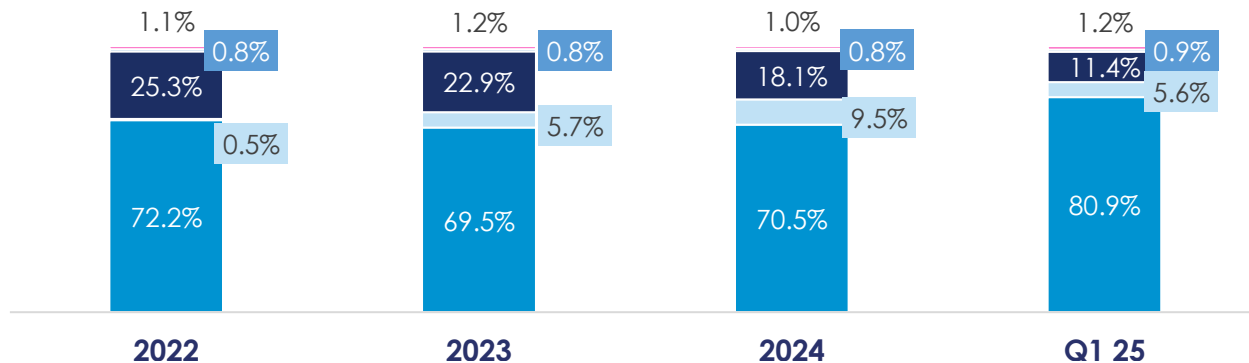


Prudent & very flexible approach thanks to short duration & very low risk appetite

16 Funding Overview

Funding mix, %

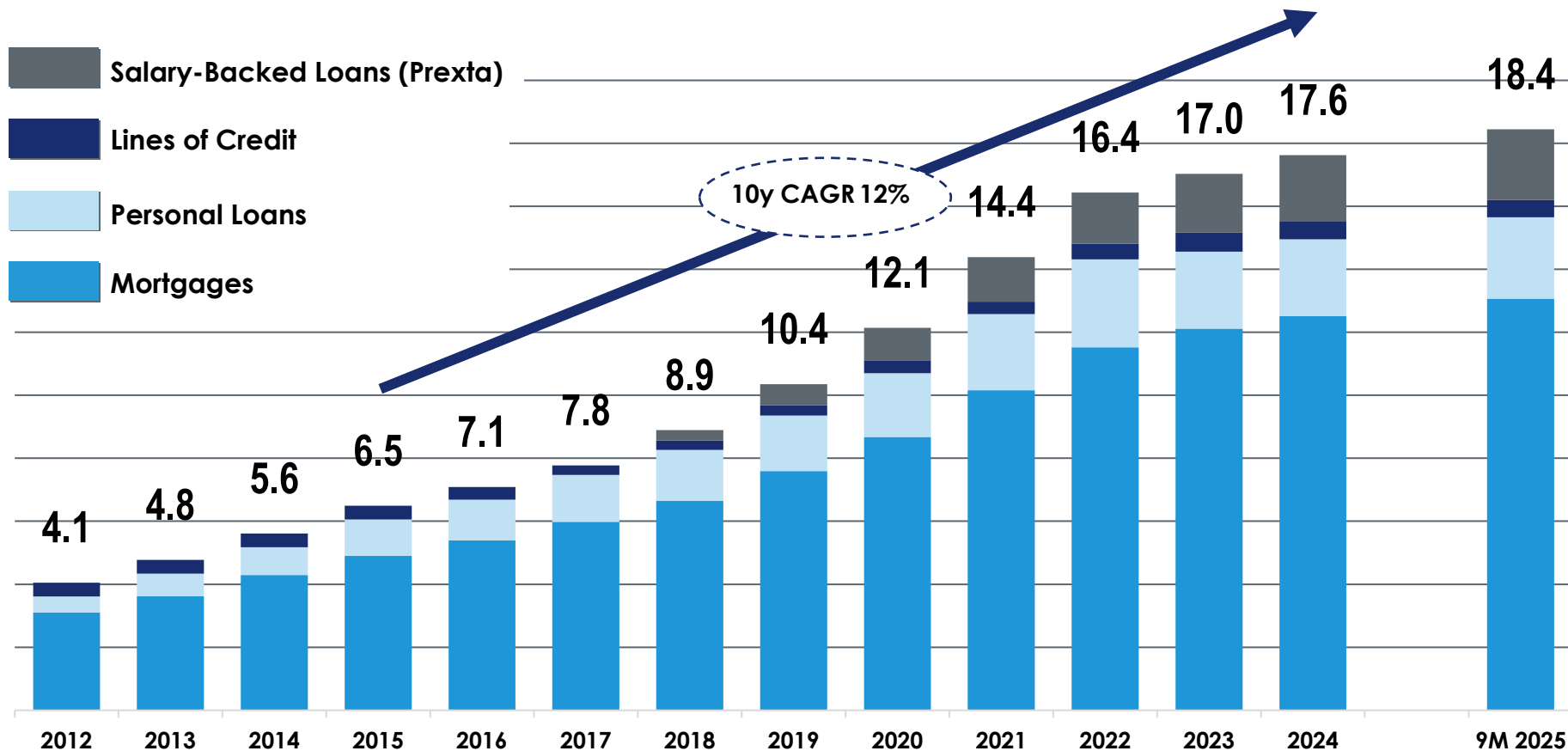
- Other
- Debt Securities
- Repo
- Time Deposits
- Customer Deposits



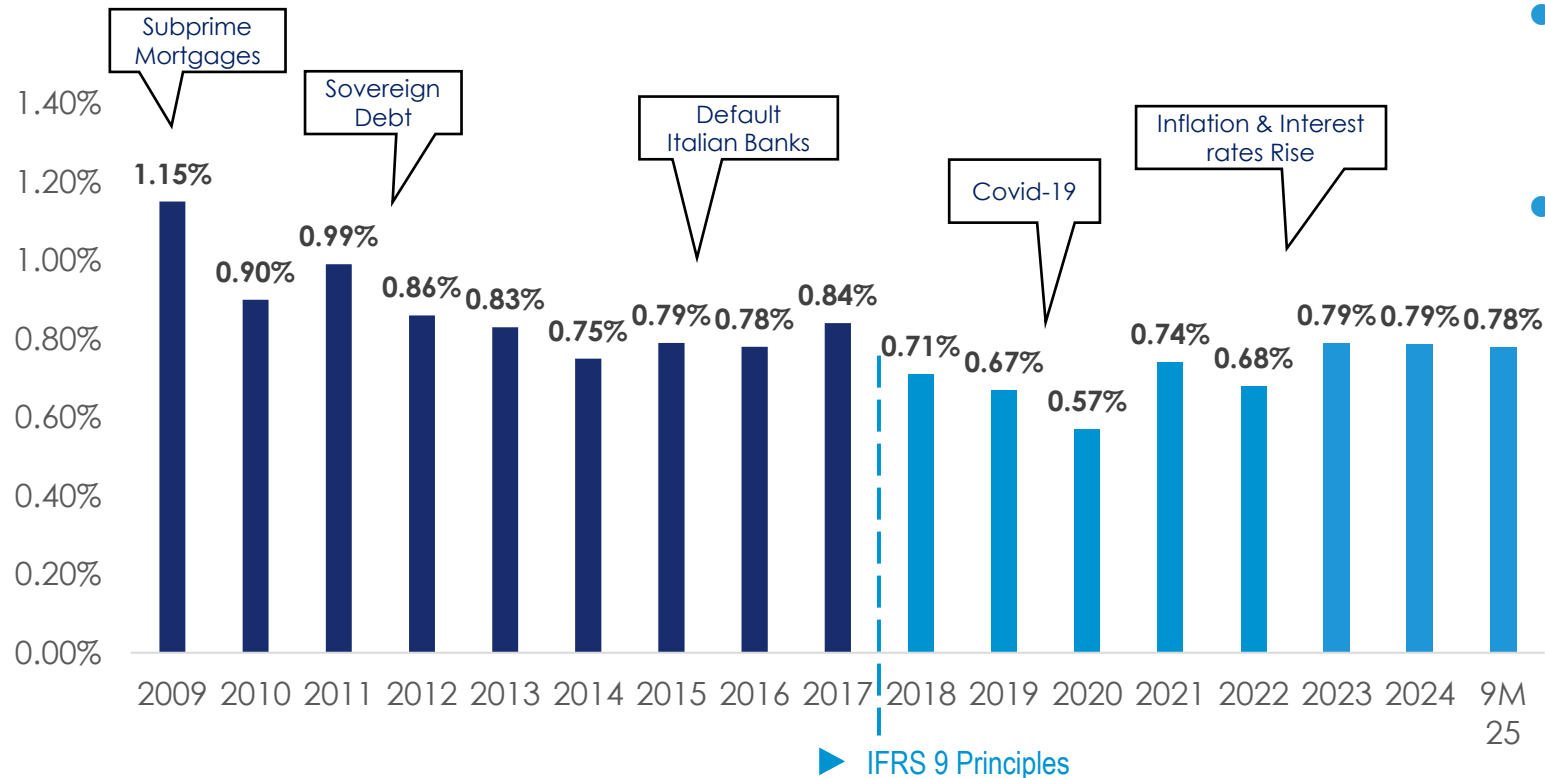
€ mn	2022	2023	2024	9M 2025
Total Funding	36,823	35,690	36,121	34,379
Customers Deposits	26,574	24,796	25,472	27,813
Time Deposits	202	2,028	3,446	1,941
Repo	9,331	8,155	6,537	3,917
Debt Securities	300	300	300	300
Other	417	411	366	408

Cost of Funding



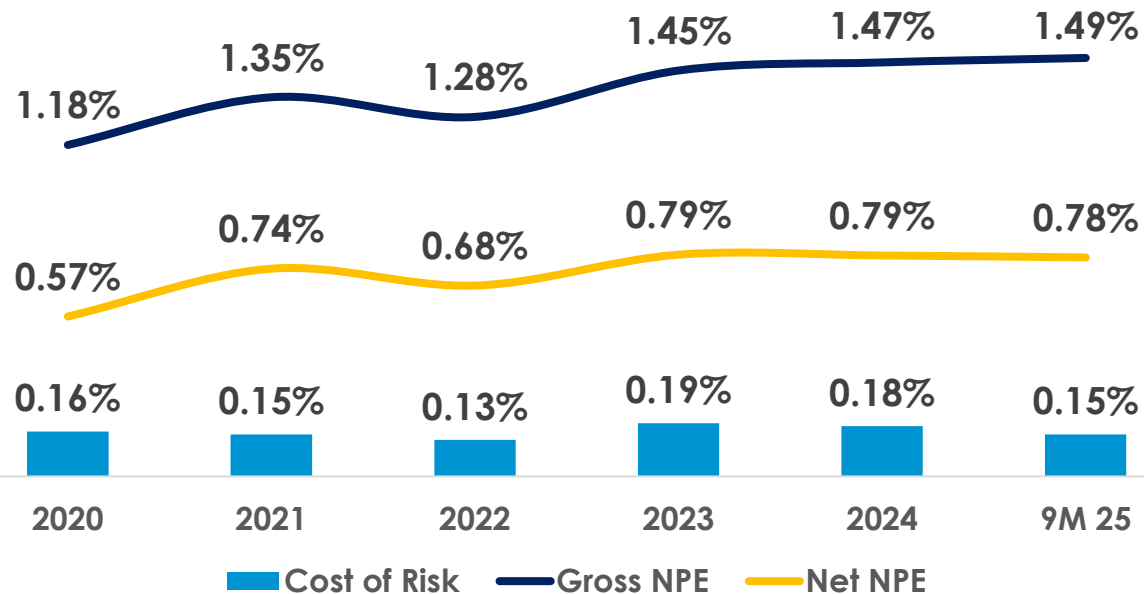


Net NPE Ratio



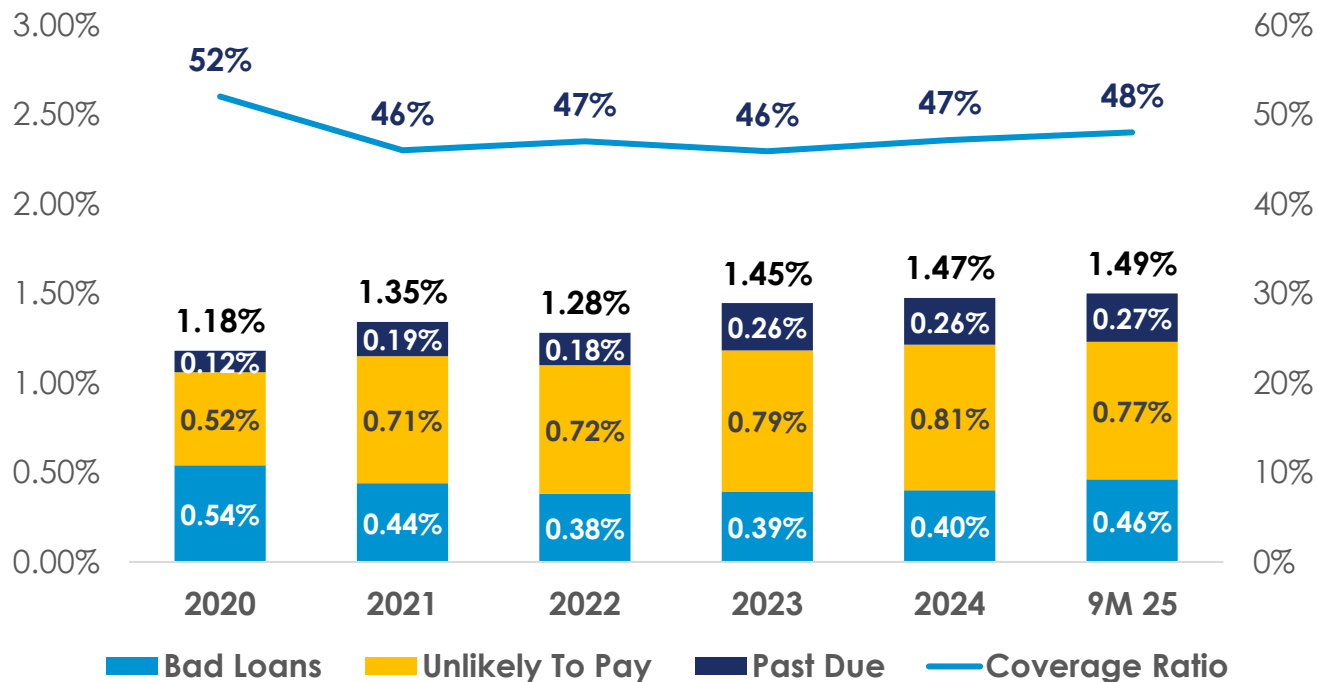
- **Non-material exposure to commercial loans**
- **Stable NPE Ratios** even in crisis times

Group Asset Quality evolution



- **Best in class asset quality**, far better than Italian banking system
- Constant ratios over the years
- Have **never** done an **NPL disposal**

Group Asset Quality evolution



- Limited non-performing exposures
- **Best-in-class Gross NPE ratio**, above European average

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Simple & solid balance sheet structure, strong capital generation

	9M 2025	FY 2024
CET1 Ratio	23.2%	23.7%
MREL TREA	25.3%	25.9%
Risk-weighted assets (€ bn)	15.24	14.11
Leverage Ratio	8.6%	7.8%
Retail Loan/Deposit Ratio	63.2%	62.1%
NSFR	185%	180%
LCR	400%	387%
Interim dividend	€ 0.60	

CET1 Ratio remained extremely robust after implementation of final terms of Basel III. Sale of Mediobanca stake now fully factored in

Well above the 22.0% requirement

RWAs increased due to regulatory change: main impact on operational risks, also due to record-breaking revenues from commissions in 2024

Leverage Ratio stable & well above regulatory requirements

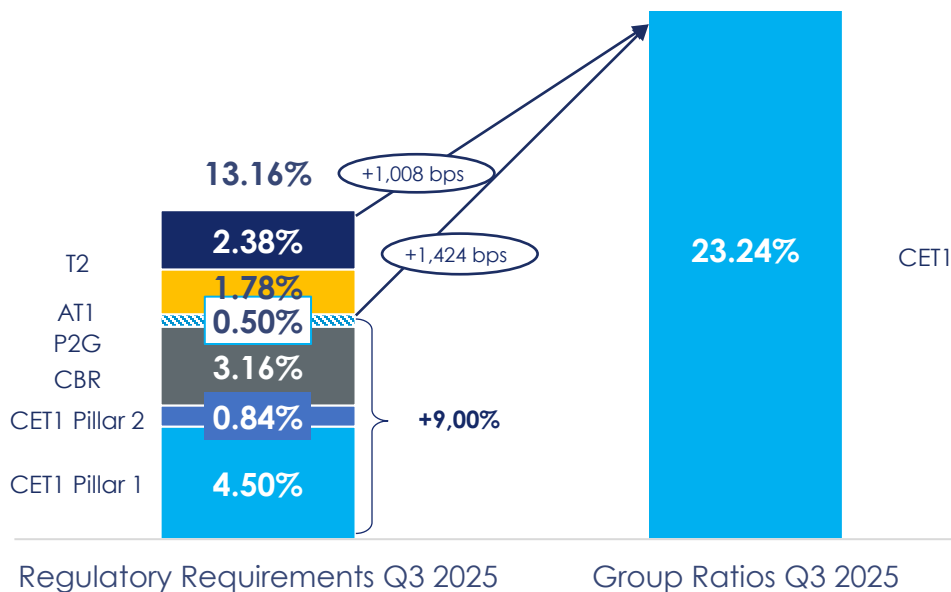
Growth in deposits driven by customer acquisition & success of promo offers focused on increasing share of wallet of existing customers

Easily surpassing requirements for long & short-term liquidity obligations

Interim dividend of € 0.60 per share payable Nov. 26, 2025 (ex-div. date Nov. 24; record date Nov. 25)

23 Regulatory Requirements

SREP Capital Requirements and MDA



- Banca Mediolanum's capital level strongly exceeds minimum regulatory requirements
- As of Sept. 2025, the buffer versus CET1 SREP (including guidance) is 1.424 bps
- P2R at 1.50%, ranking BMED in the TOP 10 European Banks

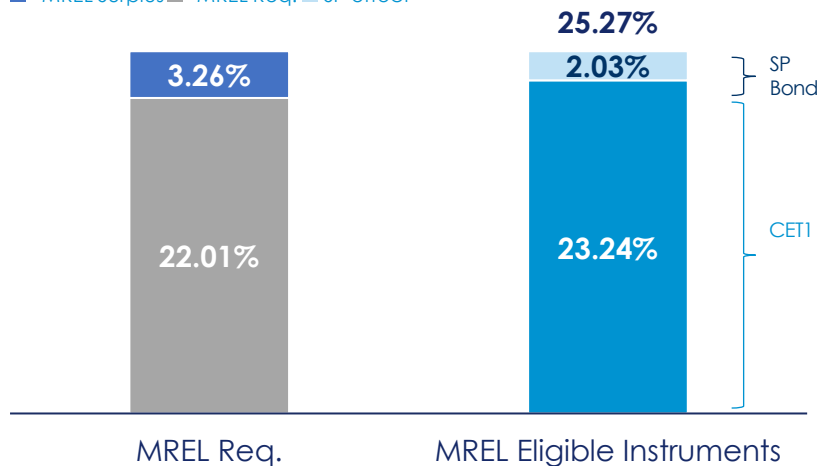
24 Current MREL Position

Current buffer over TREA based requirement of **€ 498 mn** (3.26% Q3 25 RWAs) and over LRE based requirement of **€ 1.676 mn** (4.06% Q3 25 Leverage Exposure)

MREL Requirement TREA, %

% on TREA Q3 25

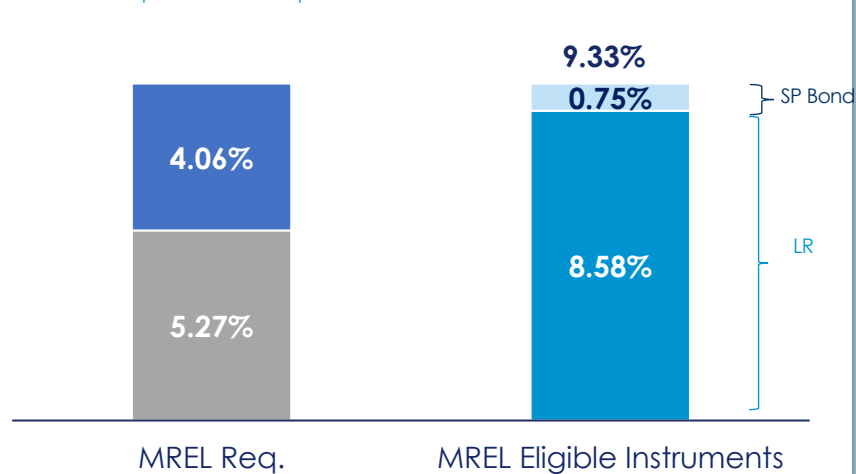
■ MREL Surplus ■ MREL Req. ■ SP effect



MREL Requirement LRE, %

% on LRE Q3 25

■ MREL Surplus ■ MREL Req. ■ SP effect



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26 Credit Ratings

- **Mediolanum's Ratings** are consistent with those of the Republic of Italy and the National Champions operating in the banking space
- The two agencies highlight BMED's strengths in their rating reports: **business model, capitalization and low credit risk**

**STANDARD
& POOR'S**

FitchRatings

Long-Term Issuer credit Rating	BBB+	BBB+
Short-Term Issuer credit Rating	A-2	F3
Outlook	<i>Stable</i>	<i>Stable</i>
Credit Highlights	We expect Banca Mediolanum will benefit from its agile and well-diversified business model. We view the bank's asset-light structure, good franchise, strong insurance operations, and private and online banking services as positive. Mediolanum's ROE will likely exceed 20%, well above most Italian and European financial institutions	Banca Mediolanum S.p.A.'s (BM) ratings are underpinned by its operations as Italy's third-largest asset gatherer with a well-established domestic franchise and stable client base, resulting in resilient net new money flows and earnings through the cycle. Fitch expects BM to maintain sound capital buffers over regulatory requirements, due to its resilient internal capital generation and despite the impact of the implementation of final Basel III rules

November 2022



€ 300m
5.035% Long 4NC3
Senior Preferred
due January 2027

Terms & Conditions

Issuer:	Banca Mediolanum S.p.A.
Issuer Rating (S/F):	BBB/BBB (<i>stable/stable</i>)
Expected Issue Rating (S/F):	BBB/BBB
Type:	Senior Preferred
Size:	€ 300m
Launch Date:	15 November 2022
Settlement Date:	22 November 2022 (T+5)
Maturity:	22 January 2027
Call Date (optional):	22 January 2026
Coupon:	5.035%
Reoffer Spread:	MS+225bps
Reoffer Price:	99.994%
Reoffer Yield:	5.043%
Listing / ISIN:	Luxembourg / XS2545425980
Minimum denomination:	€ 100k + 1k
UoP:	Financing / Refinancing of Eligible Green Assets, according to the Green, Social, Sustainability Framework , dated July 2022
Law:	Italian
Documentation:	€ 1bn EMTN Programme

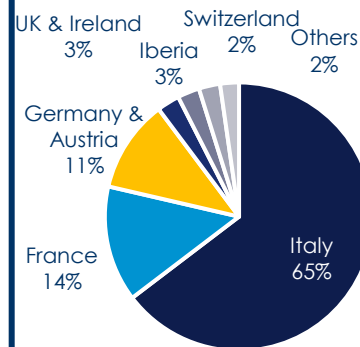
Book Analysis

# orders	Orders Amount	Allocated Amount	Oversub.
>110	~€ 800m	€ 300m	2.7x

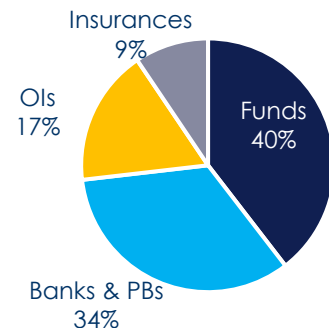
Marketing and Executions Steps

- After having (i) obtained **inaugural BBB ratings** by both S&P and Fitch, (ii) established a € 1bn **EMTN programme**, (iii) published its **Green, Social e Sustainability Bond Framework**, aligned with ICMA principles, on the September 14, 2022 **Banca Mediolanum** announced a non-deal roadshow exercise
- Two months later, on Monday November 14, 2022, **Banca Mediolanum** announced a deal-related marketing exercise for a potential € exp. 300m **Green Senior Preferred 4NC3**
- The day after at around 9:15am CET, IPT were released at MS+255bps area, with a long 4NC3 tenor (Jan-27NC26)
- At 10:50am CET, thanks to an orderbook rapidly grown over € 550m, an update message was circulated to the market. Lastly, at 12:15pm CET, **Final Terms were set at MS+225bps, 30bps tighter than IPT**, for a size fixed at € 300m
- Final book (~€ 800m) saw the participation of more than 110 accounts, high quality and well diversified geographically. **Non-domestic accounts represented 35%** of the total allocated amount, with major contributions from **France (14%) and Germany & Austria (11%)**. In terms of investor breakdown, 40% of the notes were allocated to Funds, followed by Banks & PBs (34%), Official Institutions (17%) and Insurances (9%)
- ESG labelled accounts participated for more than 70%**

Breakdown by geography

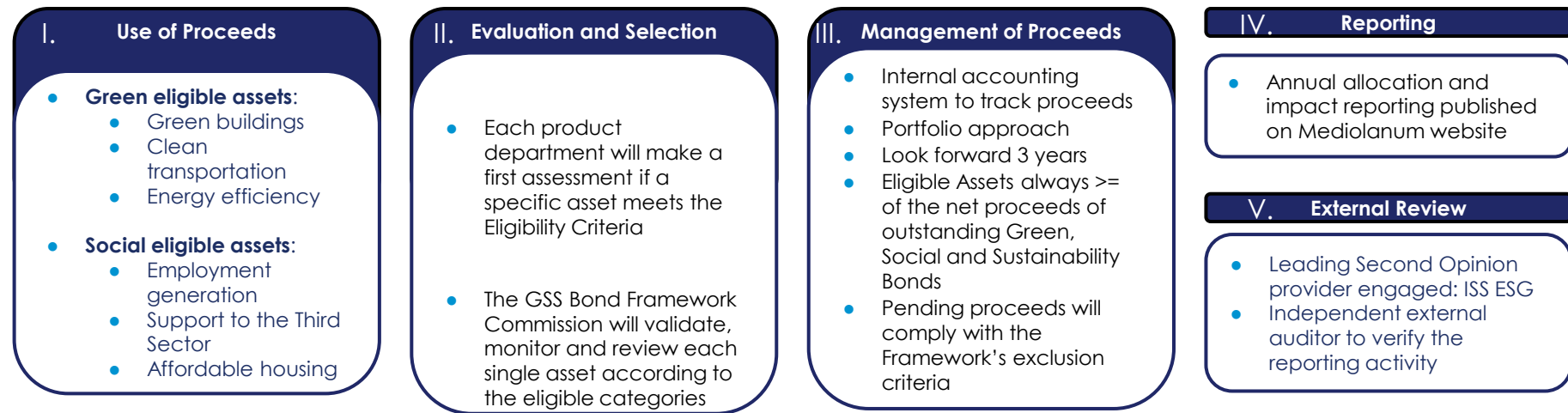


Breakdown by investor type



Green, Social and Sustainability Bond Framework

- With the release of its **Green, Social and Sustainability Bond Framework** (the “**GSS Framework**”), Mediolanum equips itself with a sustainable financing tool that acknowledges the pivotal role financial markets play in tackling climate change and ensuring a more inclusive and just society
- The Framework is aligned with the ICMA Green Bond Principles 2021, Social Bond Principles 2021 and the Sustainability Bond Guidelines 2021, and is presented through the following **five key pillars**:



- The Framework encompasses three different types of sustainable bonds, namely: **Green Bonds**, **Social Bond** and **Sustainability Bonds** that could be issued as different debt instruments, including public or private placements, senior preferred, senior non-preferred and subordinated bonds
- Mediolanum commits to periodically reviewing its **GSS Framework** to ensure alignment with best market practices and other voluntary standards

Banca Mediolanum Mortgage Book financing green buildings in Italy equals to 1,395.83 million as at September 30, 2024.

Green Asset
Portfolio

€ 1,395.83 mn

Nr.
Mutui

9,280

Average
Tenor

22.4 years

In order to be labeled green, the financed buildings have been evaluated following the 'substantial contribution to climate change mitigation', as defined by the EU Taxonomy¹, namely:

Buildings built before 2021

Class A Energy Performance Certificate (EPC)

Buildings have at least an Energy Performance Certificate (EPC)/Attestato di Prestazione Energetica (APE) class A

Top 15% of Primary Energy Demand (PED)

Buildings are within the top 15 % of the national/regional building stock expressed as operational Primary Energy Demand (PED)

After 2021

Nearly Zero-Energy Building (NZEB) -10%

The Primary Energy Demand (PED) is at least 10 % lower than the threshold set for the nearly zero-energy building (NZEB) requirements

There is an Energy Performance Certificate for all buildings taken into account.

During 2024, Banca Mediolanum consulted CRIF² for the analysis and certification of its mortgage portfolio and the production of an Impact Report with the aim of aligning with the best market practices.

1. EU Taxonomy – [Regulation \(EU\) 2020/852](#) & [Commission Delegated Regulation \(EU\) 2021/2139](#)
2. CRIF is a global company specializing in credit bureau and business information, outsourcing and processing services, and credit solutions. Established in 1988 in Bologna (Italy), CRIF has an international presence, operating over four continents.

GSS Bond Proceeds

300 € mn

Overall Green Portfolio – Outstanding amount

1,395.83 € mn

Eligible Green Portfolio as defined in the GSS Bond Framework^I – Outstanding amount

751.70 € mn

Proceeds allocated to Green Loans

100%

I. Only Green Loans granted from January 2020 to date are considered.

Green Portfolio – Outstanding amount

1,395.83 € mn

Avoided Emissions

18,040 t CO₂ eq/year

Positive Carbon Impact

12.92 t CO₂ eq per € mn/year

Energy Saving

93,276 MWh

Square meters

1,188,537 m²

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